## "Lead From The Center" Leadership Survey

1. The research in which you are about to participate is designed to measure the degree a leader guides others based on his identity in Christ. This research is being conducted by Bill Barenkamp for purposes of project research/dissertation. In this research, you will answer the following 55 questions based on how you perceive your leadership. Any information you provide will be held strictly confidential, and at no time will your name be reported, or your name identified with your responses. Participation in this study is totally voluntary and your are free to withdraw from the study at any time. By your completion of this survey, and checking the appropriate box below, you are giving informed consent for the use of your responses in this research.

		Response Percent	Response Count
I agree to participate		100.0%	105
I do not agree to participate		0.0%	0
	answered question		105
	skipped question		7

2. Please enter the appropriate information			
		Response Percent	Response Count
Name: (optional)		84.8%	95
Your Position:		100.0%	112
Organization:		100.0%	112
Region:		100.0%	112
	answere	ed question	112
	skippe	ed question	0

3. I lead others from my spiritual identity in Christ			
		Response Percent	Response Count
Not at All		0.0%	0
Once in a While		0.9%	1
Sometimes		4.5%	5
Fairly Often		30.4%	34
Frequently if not Always		64.3%	72
	answere	ed question	112
	skippe	ed question	0

4. I feel comfortable giving power away to others			
		Response Percent	Response Count
Not at all		0.0%	0
Once in a while		1.8%	2
Sometimes		18.8%	21
Fairly often		55.4%	62
Frequently if not always		24.1%	27
	answere	ed question	112
	skipp	ed question	0

5. I teach others to do most jobs better and faster than I can			
		Response Percent	Response Count
Not at all		0.9%	1
Once in a while		9.8%	11
Sometimes		42.0%	47
Fairly often		34.8%	39
Frequently if not always		12.5%	14
	answere	ed question	112
	skippe	ed question	0

6. I present every task in light of the vision of the organization			
		Response Percent	Response Count
Not at all		0.9%	1
Once in a while		1.8%	2
Sometimes		15.2%	17
Fairly often		45.5%	51
Frequently if not always		36.6%	41
	answere	ed question	112
	skippo	ed question	0

7. I challenge the faulty thinking of others			
		Response Percent	Response Count
Not at all		0.9%	1
Once in a while		6.3%	7
Sometimes		27.7%	31
Fairly often		51.8%	58
Frequently if not always		13.4%	15
	answere	ed question	112
	skippo	ed question	0

8. I talk optimistically about the future			
		Response Percent	Response Count
Not at all		0.0%	0
Once in a while		0.0%	0
Sometimes		4.5%	5
Fairly often		41.1%	46
Frequently if not always		54.5%	61
	answere	ed question	112
	skippo	ed question	0

9. I lead others from my abiding position in Christ			
		Response Percent	Response Count
Not at all		0.0%	0
Once in a while		0.0%	0
Sometimes		5.4%	6
Fairly often		41.1%	46
Frequently if not always		53.6%	60
	answere	ed question	112
	skippe	ed question	0

10. I desire to help others in exchange for their cooperation			
		Response Percent	Response Count
Not at all		18.8%	21
Once in a while		17.9%	20
Sometimes		22.3%	25
Fairly often		25.9%	29
Frequently if not always		15.2%	17
	answere	ed question	112
	skippo	ed question	0

11. I utilize standards and expectation to direct others			
		Response Percent	Response Count
Not at all		1.8%	2
Once in a while		4.5%	5
Sometimes		14.3%	16
Fairly often		53.6%	60
Frequently if not always		25.9%	29
	answere	ed question	112
	skippe	ed question	0

12. I seek out difference of opinion before offering solutions			
		Response Percent	Response Count
Not at all		0.9%	1
Once in a while		4.5%	5
Sometimes		29.5%	33
Fairly often		51.8%	58
Frequently if not always		13.4%	15
	answere	ed question	112
	skipp	ed question	0

13. I coach individuals to develop the group as a whole			
		Response Percent	Response Count
Not at all		0.9%	1
Once in a while		4.5%	5
Sometimes		15.2%	17
Fairly often		49.1%	55
Frequently if not always		30.4%	34
	answered question		112
	skippe	ed question	0

14. My thoughts, words and actions are the same when leading others			
		Response Percent	Response Count
Not at all		0.0%	0
Once in a while		0.9%	1
Sometimes		8.0%	9
Fairly often		44.6%	50
Frequently if not always		46.4%	52
	answered question		112
skipped question		0	

15. I will sacrifice self-interest for the overall vision			
		Response Percent	Response Count
Not at all		0.9%	1
Once in a while		0.0%	0
Sometimes		5.4%	6
Fairly often		36.6%	41
Frequently if not always		57.1%	64
	answered question		112
	skipped question		0

16. I exercise faith in the power of God when leading others			
		Response Percent	Response Count
Not at all		0.0%	0
Once in a while		0.0%	0
Sometimes		5.4%	6
Fairly often		26.8%	30
Frequently if not always		67.9%	76
	answered question		112
	skipped question		0

17. I delegate tasks to others and expect them to report progress			
		Response Percent	Response Count
Not at all		0.9%	1
Once in a while		2.7%	3
Sometimes		17.9%	20
Fairly often		44.6%	50
Frequently if not always		33.9%	38
	answered question		112
	skippe	ed question	0

18. I feel uncomfortable delegating tasks to others			
		Response Percent	Response Count
Not at all		28.6%	32
Once in a while		42.0%	47
Sometimes		25.0%	28
Fairly often		1.8%	2
Frequently if not always		2.7%	3
	answered question		112
	skipped question		0

19. I articulate a compelling vision of the future			
		Response Percent	Response Count
Not at all		0.0%	0
Once in a while		1.8%	2
Sometimes		25.0%	28
Fairly often		47.3%	53
Frequently if not always		25.9%	29
	answered question		112
	skippe	ed question	0

20. I remain positive about all tasks and expectations			
		Response Percent	Response Count
Not at all		0.0%	0
Once in a while		0.0%	0
Sometimes		14.3%	16
Fairly often		47.3%	53
Frequently if not always		38.4%	43
	answere	ed question	112
	skippe	ed question	0

21. I express confidence that goals can be accomplished			
		Response Percent	Response Count
Not at all		0.0%	0
Once in a while		0.0%	0
Sometimes		3.6%	4
Fairly often		37.5%	42
Frequently if not always		58.9%	66
	answered question		112
	skippe	ed question	0

22. I make sure others' roles are crystal clear			
		Response Percent	Response Count
Not at all		0.9%	1
Once in a while		1.8%	2
Sometimes		17.9%	20
Fairly often		60.7%	68
Frequently if not always		18.8%	21
	answered question		112
	skipp	ed question	0

23. I am specific in assigning tasks for the day			
		Response Percent	Response Count
Not at all		1.8%	2
Once in a while		11.6%	13
Sometimes		32.1%	36
Fairly often		34.8%	39
Frequently if not always		19.6%	22
	answere	ed question	112
	skippo	ed question	0

24. I take initiative in correcting failures and complaints			
		Response Percent	Response Count
Not at all		0.9%	1
Once in a while		2.7%	3
Sometimes		12.5%	14
Fairly often		45.5%	51
Frequently if not always		38.4%	43
	answere	ed question	112
	skippo	ed question	0

25. I perceive leading others through my identity in Christ			
		Response Percent	Response Count
Not at all		0.0%	0
Once in a while		0.0%	0
Sometimes		5.4%	6
Fairly often		39.3%	44
Frequently if not always		55.4%	62
	answered question		112
	skipped question		0

26. Under stress, Christ controls the way I come across to others			
		Response Percent	Response Count
Not at all		0.0%	0
Once in a while		0.9%	1
Sometimes		14.3%	16
Fairly often		67.9%	76
Frequently if not always		17.0%	19
	answere	ed question	112
	skipped question		0

27. I use my position and title to get things done			
		Response Percent	Response Count
Not at all		15.2%	17
Once in a while		41.1%	46
Sometimes		25.9%	29
Fairly often		11.6%	13
Frequently if not always		6.3%	7
	answered question		112
	skippe	ed question	0

28. I follow-up to make sure tasks are completed as expected			
		Response Percent	Response Count
Not at all		0.0%	0
Once in a while		0.9%	1
Sometimes		14.3%	16
Fairly often		57.1%	64
Frequently if not always		27.7%	31
	answere	ed question	112
	skippe	ed question	0

29. I express, talk about and help others understand the big picture			
		Response Percent	Response Count
Not at all		0.0%	0
Once in a while		0.9%	1
Sometimes		13.1%	14
Fairly often		48.6%	52
Frequently if not always		37.4%	40
	answered question		107
	skippe	ed question	5

30. I turn negative perceptions into positive			
		Response Percent	Response Count
Not at all		0.0%	0
Once in a while		3.7%	4
Sometimes		19.6%	21
Fairly often		55.1%	59
Frequently if not always		21.5%	23
	answered question		107
	skipp	ed question	5

31. I inspire others to do more than is expected			
		Response Percent	Response Count
Not at all		0.9%	1
Once in a while		1.9%	2
Sometimes		21.5%	23
Fairly often		58.9%	63
Frequently if not always		16.8%	18
	answered question		107
skipped question		5	

32. I help others resolve interpersonal conflicts			
		Response Percent	Response Count
Not at all		0.9%	1
Once in a while		5.6%	6
Sometimes		23.4%	25
Fairly often		54.2%	58
Frequently if not always		15.9%	17
	answered question		107
	skipped question		5

33. I make clear how performance is rewarded			
		Response Percent	Response Count
Not at all		2.8%	3
Once in a while		8.4%	9
Sometimes		43.9%	47
Fairly often		34.6%	37
Frequently if not always		10.3%	11
	answered question		107
	skipped question		5

34. I concentrate on mistakes in order to maintain policy standards			
		Response Percent	Response Count
Not at all		24.3%	26
Once in a while		39.3%	42
Sometimes		26.2%	28
Fairly often		7.5%	8
Frequently if not always		2.8%	3
	answere	ed question	107
	skippe	ed question	5

35. I remain positive even when faced with obstacles and setbacks			
		Response Percent	Response Count
Not at all		0.0%	0
Once in a while		1.9%	2
Sometimes		11.2%	12
Fairly often		57.9%	62
Frequently if not always		29.0%	31
	answere	ed question	107
	skippe	ed question	5

36. I use rules and regulations to get compliance			
		Response Percent	Response Count
Not at all		15.0%	16
Once in a while		43.0%	46
Sometimes		22.4%	24
Fairly often		17.8%	19
Frequently if not always		1.9%	2
	answere	ed question	107
	skippe	ed question	5

37. I hold others accountable because I am accountable to God			
		Response Percent	Response Count
Not at all		3.7%	4
Once in a while		3.7%	4
Sometimes		16.8%	18
Fairly often		43.9%	47
Frequently if not always		31.8%	34
	answere	ed question	107
	skippo	ed question	5

38. I help others see the future state of the organization			
		Response Percent	Response Count
Not at all		0.0%	0
Once in a while		2.8%	3
Sometimes		15.0%	16
Fairly often		45.8%	49
Frequently if not always		36.4%	39
	answere	ed question	107
	skippe	ed question	5

39. I express a sense of power and competence in Christ			
		Response Percent	Response Count
Not at all		0.9%	1
Once in a while		0.9%	1
Sometimes		14.0%	15
Fairly often		42.1%	45
Frequently if not always		42.1%	45
	answered question		107
	skipped question		5

40. I encourage internal motivation and initiative in Christ			
		Response Percent	Response Count
Not at all		0.0%	0
Once in a while		3.7%	4
Sometimes		5.6%	6
Fairly often		53.3%	57
Frequently if not always		37.4%	40
	answere	ed question	107
	skippo	ed question	5

41. I am skilled at goal-setting			
		Response Percent	Response Count
Not at all		0.9%	1
Once in a while		4.7%	5
Sometimes		29.9%	32
Fairly often		40.2%	43
Frequently if not always		24.3%	26
	answered question		107
	skipp	ed question	5

42. I express praise when others meet expectations			
		Response Percent	Response Count
Not at all		0.9%	1
Once in a while		1.9%	2
Sometimes		4.7%	5
Fairly often		40.2%	43
Frequently if not always		52.3%	56
	answered question		107
	skipped question		5

43. I am not effective enforcing policy standards			
		Response Percent	Response Count
Not at all		22.4%	24
Once in a while		42.1%	45
Sometimes		30.8%	33
Fairly often		4.7%	5
Frequently if not always		0.0%	0
	answere	ed question	107
	skippe	ed question	5

44. I expect compliance with organizational authority and policy			
		Response Percent	Response Count
Not at all		1.9%	2
Once in a while		0.9%	1
Sometimes		15.0%	16
Fairly often		43.9%	47
Frequently if not always		38.3%	41
	answere	ed question	107
	skipp	ed question	5

45. My identity in Christ allows me to be flexible in leading others			
		Response Percent	Response Count
Not at all		0.9%	1
Once in a while		0.9%	1
Sometimes		4.7%	5
Fairly often		48.6%	52
Frequently if not always		44.9%	48
	answere	ed question	107
	skippe	ed question	5

46. I provide frequent positive feedback and encouragement			
		Response Percent	Response Count
Not at all		0.0%	0
Once in a while		1.9%	2
Sometimes		13.1%	14
Fairly often		50.5%	54
Frequently if not always		34.6%	37
	answere	ed question	107
	skipped question		5

47. I communicate my most important priorities and beliefs			
		Response Percent	Response Count
Not at all		0.9%	1
Once in a while		0.9%	1
Sometimes		5.6%	6
Fairly often		47.7%	51
Frequently if not always		44.9%	48
	answere	ed question	107
	skippe	ed question	5

48. I rely on excellent relationships to get work done			
		Response Percent	Response Count
Not at all		1.9%	2
Once in a while		2.8%	3
Sometimes		8.4%	9
Fairly often		47.7%	51
Frequently if not always		39.3%	42
	answere	ed question	107
	skipped question		5

49. I emphasize unity of mission and action			
		Response Percent	Response Count
Not at all		0.0%	0
Once in a while		1.9%	2
Sometimes		11.2%	12
Fairly often		40.2%	43
Frequently if not always		46.7%	50
	answered question		107
	skippe	ed question	5

50. I talk enthusiastically about what needs to be done			
		Response Percent	Response Count
Not at all		0.9%	1
Once in a while		0.0%	0
Sometimes		9.3%	10
Fairly often		35.5%	38
Frequently if not always		54.2%	58
	answered question		107
	skippe	ed question	5

51. I accept others as they are to encourage higher performance			
		Response Percent	Response Count
Not at all		0.9%	1
Once in a while		2.8%	3
Sometimes		15.9%	17
Fairly often		49.5%	53
Frequently if not always		30.8%	33
	answered question		107
	skipped question		5

52. I give others the opportunity to lea	ad		
		Response Percent	Response Count
Not at all		0.0%	0
Once in a while		0.9%	1
Sometimes		15.0%	16
Fairly often		55.1%	59
Frequently if not always		29.0%	31
	answered question		107
	skipped question		5

53. I emphasize the importance of having a unifying purpose			
		Response Percent	Response Count
Not at all		0.9%	1
Once in a while		0.0%	0
Sometimes		9.3%	10
Fairly often		40.2%	43
Frequently if not always		49.5%	53
	answered question		107
	skipped question		5

54. I avoid involvement and making decisions			
		Response Percent	Response Count
Not at all		50.5%	54
Once in a while		32.7%	35
Sometimes		11.2%	12
Fairly often		4.7%	5
Frequently if not always		0.9%	1
	answered question		107
	skipped question		5

55. Congratulations, you are finished, you did a great job, thank you. List any concluding thoughts about leadership you think are most important:		
	Response Count	
	31	
answered question	31	
skipped question	81	